



STATE OF FLORIDA  
Department of Military Affairs  
**Office of the Adjutant General**

St. Francis Barracks, P.O. Box 1008  
St. Augustine, Florida 32085-1008

January 19, 2010

Construction & Facility Management Office

RE: Letter of Recommendation for  
KBT Contracting

To Whom It May Concern:

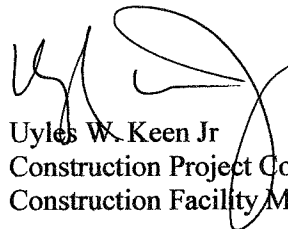
KBT Contracting is currently under contract with our agency for the construction of the Joint Operation Training Center (JOCTF) at Camp Blanding Joint Training Center Starke, Florida. This project was an 11,571sf single story masonry construction with a standing seam metal roof. This project included sidewalks and additional parking spaces attached to existing sidewalks and parking lots. KBT has completed the construction of the \$2.3M JOCTF, which is the only one in the National Guard, on budget and on schedule.

Under the direction of Mr. Keith Timmons, KBT Contracting acquired an understanding of the complex project, heavy in information technology-specific special needs and details. Mr. Timmons has been instrumental in forging relationships among the stakeholders including the Florida Army National Guard, the architect Bhide & Hall Architects, PA, and several state and local municipalities. Mr. Timmons has also proven artful in the negotiation of several contentious change order requests. KBT's knowledge and effort was highly instrumental and has proven successful during the construction phase to date.

In addition, the professionalism and desire to protect the Owner's interest throughout the duration of the project has been especially noteworthy. Ensuring harmony between all parties involved in this venture by close and timely coordination, KBT has been especially effective at managing numerous change orders due to unforeseen conditions. Their management, supervision, and administrative practices for project control have played a key role in the accomplishment of this unique and challenging facility.

Under the leadership of Mr. Timmons, I highly recommend KBT Contracting be given serious consideration in your selection process. Feel free to call me to discuss at (904) 823-0397.

Very truly yours,



Uyles W. Keen Jr  
Construction Project Consultant I  
Construction Facility Management Office