



**HEADQUARTERS
CAMP BLANDING JOINT TRAINING CENTER
FLORIDA ARMY NATIONAL GUARD
5629 State Road 16 West, Building 2300
Starke, Florida 32091-9703**

May 21, 2013

To Whom It May Concern:

KBT Contracting Corp (KBT) has completed several projects for the Florida Department of Military Affairs at Camp Blanding Joint Training Center in Starke, Florida including:

- Joint Operations Command Training Facility (JOCTF) – State-of-the-art facility designed to serve as an alternate Emergency Operations Center should the current center in Tallahassee become threatened.
- Facility Engineer Division (FED) Warehouse – this facility houses all material and supplies for the installation and administrative offices for the staff.
- Main Gate and Perimeter Security Fence – Design/Build – a Force Protection fence along the 1.5 mile frontage along Highway 16. This fence is to increase the force protection measures at Camp Blanding.
- Remodel & Upgrade Administration Facility 2234

KBT has completed each project on time and within budget. Projects are managed with quality and professionalism. In addition to the competitive bids KBT has completed, in 2012 their firm was selected for Construction Manger at Risk Continuing Contracts for the State of Florida. They have also been included as invited bidders for smaller projects with the Department of Military Affairs. I would recommend KBT for your construction project needs.

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Thomas".

Bob Thomas
Lieutenant Colonel
Florida Army National Guard
Facility Manager